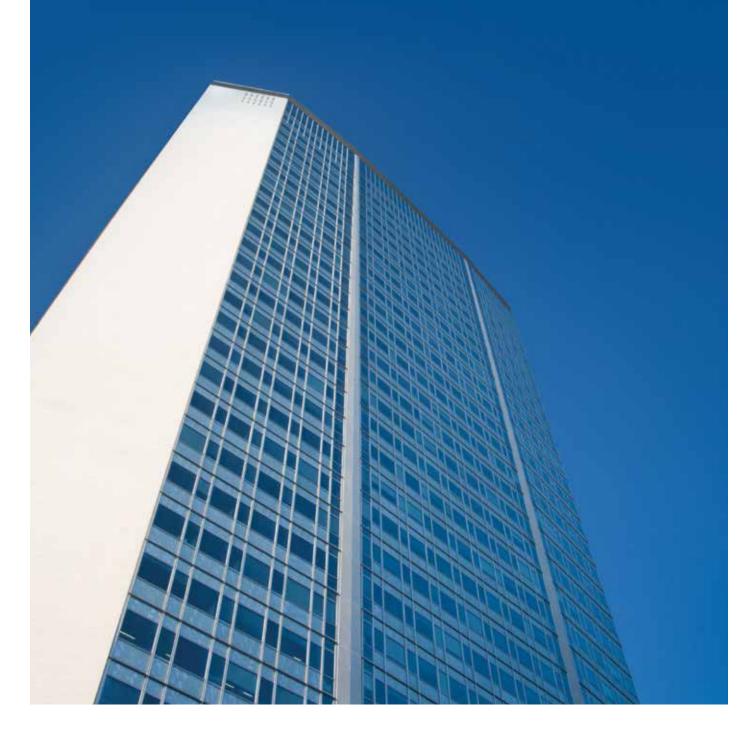
EMA MILANO.



MILANO: A BRIGHT NEW HOME FOR THE EUROPEAN MEDICINES AGENCY



MILANO IS READY TO WELCOME EMA

Relocating the European Medicines Agency (EMA) to the Pirelli Building in Milan will ensure **full continuity in its institutional activity** during the post-Brexit transition away from London. Milan has **excellent links with Europe and the rest of the world**, is home to one of Europe's **best research and business environments**, and offers a **vibrant**, **cosmopolitan lifestyle** as well as **outstanding conditions for an efficient and seamless relocation of staff and their families**.

MILANO IS THE BEST CHOICE FOR EMA CONTINUITY



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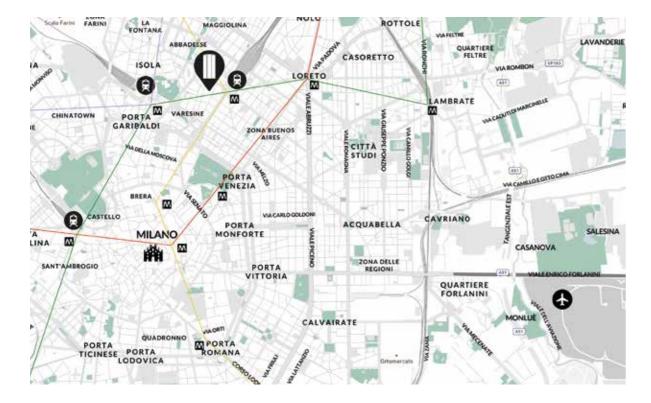
MILANO AND EMA

MILANO OFFERS A SMOOTH RELOCATION

The new headquarters are ready

The national government and local authorities have put in place joint measures to ensure a seamless relocation of EMA facilities. A superbly located, ready-to-use state-owned building, the Pirelli Building (nicknamed the "Pirellone"), has been allocated to host the EMA headquarters. The Pirelli Building has a covered area of 50,260 square meters, distributed over 31 floors. The office space is extremely flexible and easy to redesign, thanks to the building's infrastructure. lis the offices are complemented by sixty meeting rooms, with between 8 and 32 places each, will also be created. It has also an auditorium with 348 seats, a multi-storey car park will complete the proposed premises. It is located opposite the employees' entrance on Via Fabio Filzi and has places for up to 227 cars and 28 motorcycles.

A kindergarten, a gym and a variety of other services could also be added to the building.



The Pirelli Building is located in the city center, just opposite Milan Central Station, the city's most important transportation hub. From here there are direct links to other parts of the city, the suburbs, and other major Italian and European cities within a 1000km radius. Two metro lines, five bus lines, three tram lines and two trolleybus routes pass through the station, with a direct train connection to Malpensa airport and shuttle bus services to all three airports. A taxi rank is located right outside the building.

Pirelli Building location.

31st **Floor** Multifunctional space

208 Sq m

1st Floor 2 conference rooms (capacity 100 pax each) Restaurant and café

571 Sq m

Ground Floor

Hall and reception, bank, delegates' lounge, infirmary and medical office, kitchen, training room, office

Basement 1

Archives, plant room, 2 conference rooms (capacity 350 pax and 200 pax)

Basement 2 Archives, central technology

From the 31st Floor down Meeting room, offices, open space related services

(waiting room) Floors 27st and 29st

Are equipped with additional conference rooms (capacity 40 pax)

Palazzo Pirelli total area: 50,260 Sq m

A welcome package for EMA staff

A welcome package, including customized personal welcome teams, will be offered in order to assist EMA staff with the various aspects of the transition (paperwork, housing, schooling, etc.). Additional measures to facilitate staff relocation, in addition to those described in the 1965 Protocol on the Privileges and Immunities of the European Communities, will be detailed in the host agreement.

Accessibility from London

During the transition period (and beyond, if needed), commuting between London and Milan will be easy and efficient, thanks to the over 250 weekly air connections between the two cities, including with low-cost carriers, the wide availability of hotels and residences in the immediate surroundings of the Pirelli Building and the extraordinary accessibility of the EMA headquarters.

8

A dedicated EMA help-desk will also be open in London throughout the transition to Milan, and an information desk has already been opened at the premises of the Italian Embassy in London.

- O Embassy of Italy Economic and Trade Section,
- 14 Three Kings Yard, London W1K 4EH
- () weekdays from 9.30 a.m to 5.00 p.m.
- 🥄 +44 (0)20 7312 2211/2258
- 🔀 londra.emamilano@esteri.it



ALL ROADS LEAD TO MILANO

MILANO OFFERS EUROPE AT YOUR FINGERTIPS

Air connections

Milan has three major airports: Malpensa (MXP) with a wide network of European and intercontinental destinations; Linate (LIN) with convenient connections to European and Italian cities; and Orio al Serio (BGY), which is an operating base for all major European low-cost airlines. Nearly 1,300 weekly flights link Milan to 27 EU capitals and a further 1,000 to major European cities including Cologne, Cracow, Barcelona, Hamburg, Istanbul, Lyon, Manchester, Moscow, Munich and Oslo. Adverse weather conditions are rare, affecting only 0.4% of flights arriving in or leaving Milan. Flight punctuality at Milan airports is among the best in the world (87% at LIN, best in EU in 2016; 85% at BGY; 83% at MPX). Standards are also very high for waiting time at security (<7' (90%) at LIN and MPX; <12' (90%) at BGY). There are frequent bus connections between all three airports and the city center. Malpensa airport also has a direct rail connection to major railway stations in Milan (including Milan Centrale, directly in front of the Pirelli Building), with a total of 158 journeys a day. The new metro line M4, expected to be completed by 2021, will connect Linate airport directly to the city center in 15 minutes and to the south-western areas of the city.

* Destination Country as of June 2017	Destination	MXP	LIN	BGY	тот	Estimated Flight Time
Austria	Vienna, AT	37	-	-	37	1h 30 m
Belgium	Brussels, BE	31	37	14	82	1h 35 m
Bulgaria	Sofia, BG	10	-	7	17	2h 00 m
Croatia	Zagreb, HR	3	-	-	3	1h 30 m
Cyprus	Larnaca	2	-	-	2	3h 25 m
Czech Republic	Prague, CZ	26	-	12	38	1h 30 m
Denmark	Copenhagen, DK	27	1	13	41	2h 00 m
Estonia	Tallinn, EE	2	-	3	5	3h 00 m
Finland	Helsinki, Fl	14	-	-	14	3h 00 m
France	Paris, FR	86	77	7	170	1h 30 m
Germany	Berlin, DE	14	28	14	56	1h 40 m
Greece	Athens, GR	18	-	10	28	2h 30 m
Hungary	Budapest, HU	11	-	7	18	1h 35 m
Ireland	Dublin, IE	7	7	14	28	2h 35 m
Italy	Rome-Da Vinci, IT	6	156	-	162	1h 00 m
Latvia	Riga, LV	6	-	4	10	2h 40 m
Lithuania	Vilnius, LT	-	-	10	10	2h 30 m
Luxembourg	Luxembourg, LU	24	-	4	28	1h 20 m
Malta	Malta, MT	-	7	7	14	2h 00 m
Netherlands	Amsterdam, NL	62	33	-	95	1h 50 m
Poland	Warsaw, PL	21	-	5	26	2h 05 m
Portugal	Lisbon, PT	34	-	7	41	2h 50 m
Romania	Bucharest, RO	7	14	21	42	2h 15 m
Slovakia	Bratislava, SK	-	-	4	4	1h 25 m
**Slovenia	Ljubljana/Trieste	-	16	-	16	1h 05 m
Spain	Madrid, ES	39	14	18	71	2h 20 m
Sweden	Stockholm-Arlanda, SE	8	7	-	15	2h 40 m
United Kingdom	London, EN, GB	99	129	28	256	2h 00 m
Total	EU Capitals	594	526	209		



Train connections

A high-speed rail network links Milan to other major Italian and European cities. It takes just 3 hours to get to Rome (2h25 from 2018), 1h40 to Florence (1h from 2018), 2h25 to Venice (1h from 2018), 1h45 to Genoa, 3h30 to Zurich (3h from 2020), 4 hours to Geneva and 8 hours to Paris (4 hours from 2030). Milan Central station is the main hub for international railway traffic to Europe and is 3 minutes' walk from the Pirelli Building. Daily destinations include Bern, Lugano, Paris, Nice, Marseille, Vienna, Barcelona and Munich.

MILANO MALPE	INSA	MIL
	51′	
📋 BUS	50'	
CAR	45'	\bigcirc

* Weekly flights

10

** The city of Ljubljana is connected to the Trieste airport by direct highway (100 km, 1h00 transfer)

Road connections

Milan and its metropolitan area are at the junction of three essential EU transport corridors, (the Mediterranean, the Rhone-Alpine, and the Scandinavian Mediterranean), with a highway and road network linking the region's main cities with its smaller towns (over 700km of highways and 58,000km of municipal roads). Milan is also connected by highways to the ports of Genoa and Venice, as well as to most European countries (notably Austria, Belgium, the Czech Republic, Croatia, Denmark, France, Switzerland, Germany, Hungary, Luxemburg, the Netherlands, Poland, Romania, Slovakia, Slovenia, Spain, Sweden, and Switzerland).

ANO LINATE

METRO	14' (2021)
BUS	20'
CAR	20'

MILANO ORIO

BUS	50'
CAR	45'

EXPERIENCE MILANO

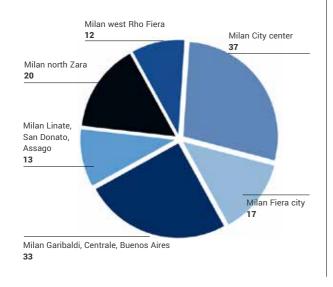
MILANO OFFERS THE BEST HOSPITALITY

Accomodation

As a major economic and financial center, a top destination for tourism (with 7 million visitors every year), and a unique destination for international events (such as EXPO Milan 2015, which saw over 21 million visitors), Milan offers a highly developed hospitality system. 69,000 beds are available in the city and a further 30,000 in the metropolitan area, giving a total of nearly 100,000 beds. Being located in the city center, the new EMA headquarters will benefit from a wide choice of accommodation options just a stone's throw away. It is always easy to find a room: over 5,000 free rooms were available most nights in Milan's hospitality system in 2015, 2016, and early 2017. Furthermore, an ad hoc draft convention has been agreed upon to meet EMA's accommodation needs, guaranteeing the same price per night during any period of the year.

no.	beds
21	5.312
137	29,945
130	10,869
178	8,008
913	14,786
1,379	68,920
	137 130 178 913

HOTELS (NUMBER OF)



ROOMS (NUMBER OF)

ACCOMODATION IN 2016 Milan metropolitan area

Five-star hotels

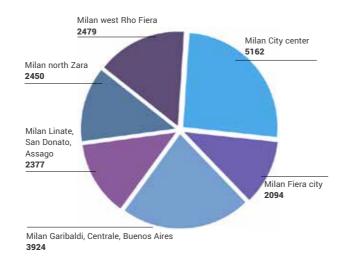
Four-star hotels

Three-star hotels

Total:

Other hotels & residences

Other accommodation



no.

22

219

205

223

1,279

1,948

beds

5.412

46,218

16,823

12,599

17,324

98,376

Food and drink

With more than 17,000 restaurants, including 17 Michelin-starred ones, Milan offers a range of excellent cuisine, from traditional Italian specialties to the trendiest fusion and ethnic delicacies. Most bars and restaurants are open until midnight and offer a wide range of options, including the traditional *aperitivo*.



Industry events

Milan hosts one of Europe's largest trade fair systems, Fiera Milan, extending over 1,600,000 Sq m with 4.5 million visitors from all over the world attending 75 major events each year. The main exhibitions include fashion, furniture and design, food and professional hospitality, applied mechanics (machine tools; machines for plastics, wood, glass; packaging), art and crafts, information and communication technology, tourism, plant engineering systems, energy production, architecture and building, security, art and photography.

The annual Milan Furniture Fair and Milan Fashion Week are just two examples of the various events that make Milan a world-class capital.

MILANO PROVIDES A UNIQUE **BREEDING GROUND FOR SCIENCE, RESEARCH AND INNOVATION**

MILANO OFFERS SCIENCE AND INNOVATION

A unique ground for science and innovation

Milan is home to eleven universities and seven world-renowned arts academies, with more than 200,000 students, as well as an extensive network of public and private research institutions. This creates a vibrant environment for research and innovation.

The Lombardy region has a centuries-old industrial and business tradition. According to Eurostat, its GDP per capita in Purchasing Power Standards is among the highest in the EU. Italy has the second largest pharmaceutical industry in Europe in terms of production volumes and is the world's largest exporter of medicines per capita.

Milan and its metropolitan area account for 60% of Italy's overall pharmaceutical production. The life science sector in the region produces €40 billion of added value every year. €700 million has been invested in clinical trials over the last three years, helping make Italy the third largest European market, running 8% of all commercial clinical trials and 27% of all non-profit clinical trials in the EU.

Streamlined administrative procedures and an

entrepreneur-friendly approach make Milan an ideal city in which to invest and create new opportunities. Italy was among the very first European countries to modernize its regulatory and market access framework back in the 1990s, subsequently establishing the Italian Medicines Agency (AIFA) in 2004.

As a result, Italy has developed specialist know-how in the medical and pharmaceutical sector, as well as analytical and procedural capabilities to perform modern regulatory functions. Italy moved more rapidly than other EU countries in setting up the managed entry agreements (MEA) with the pharmaceutical industry, developing an approach based on fruitful dialogue between the regulator and stakeholders. Consequently, EMA could benefit from Italy's experience as well as from the well-developed network of high-level researchers and clinicians from academia, public and private research institutes, hospitals and academic societies with links to patient associations and practitioners. EMA will require highly gualified scientific and regulatory competences, which Milan

TOP 10 EU / EFTA Countries for research productivity in the field of Pharmacology, Toxicology and Pharmaceutics (2016)

Country	Documents	Citable documents	Citations	Self-Citations	Citations per Document	H index
United Kingdom	4601	4166	7031	1953	1.53	347
Germany	4426	4032	6276	1927	1.42	296
Italy	3643	3408	5834	2184	1.60	232
France	2749	2574	3843	997	1.40	269
Spain	2251	2122	3203	870	1.42	191
Netherlands	1601	1470	2599	620	1.62	218
Switzerland	1410	1333	2429	640	1.72	228
Poland	1358	1333	1560	495	1.15	125
Belgium	1153	1079	2072	459	1.80	195
Sweden	967	919	1724	315	1.78	207

Source: Shimago Lab, Scopus Data, www.scimagojr.com



and Italy can offer thanks to their strengths in biotechnology, bio-engineering and analytics. It is noteworthy that since 1996 Italy has ranked third among EU/EFTA countries for research productivity in the fields of both Medicine and Pharmacology, Toxicology and Pharmaceutics, taking into account relevant publications,

TOP 10 EU / EFTA Countries for research productivity in the field of Medicine (2016)

Country	Documents	Citable documents	Citations	Self-Citations	Citations per Document	H index
United Kingdom	58889	49447	97569	26883	1.66	884
Germany	44260	41574	71344	20090	1.48	736
Italy	48096	28938	55763	15888	1.63	660
France	32096	27791	51997	11105	1.62	708
Spain	25224	21301	35565	7169	1.41	527
Netherlands	22688	20120	44664	8520	1.97	661
Switzerland	15096	13126	29238	5028	1.94	585
Sweden	12837	11415	24410	4021	1.90	549
Belgium	10502	9323	22451	3085	2.14	527
Denmark	9475	8581	19506	3332	2.06	471

Source: Shimago Lab, Scopus Data, www.scimagojr.com

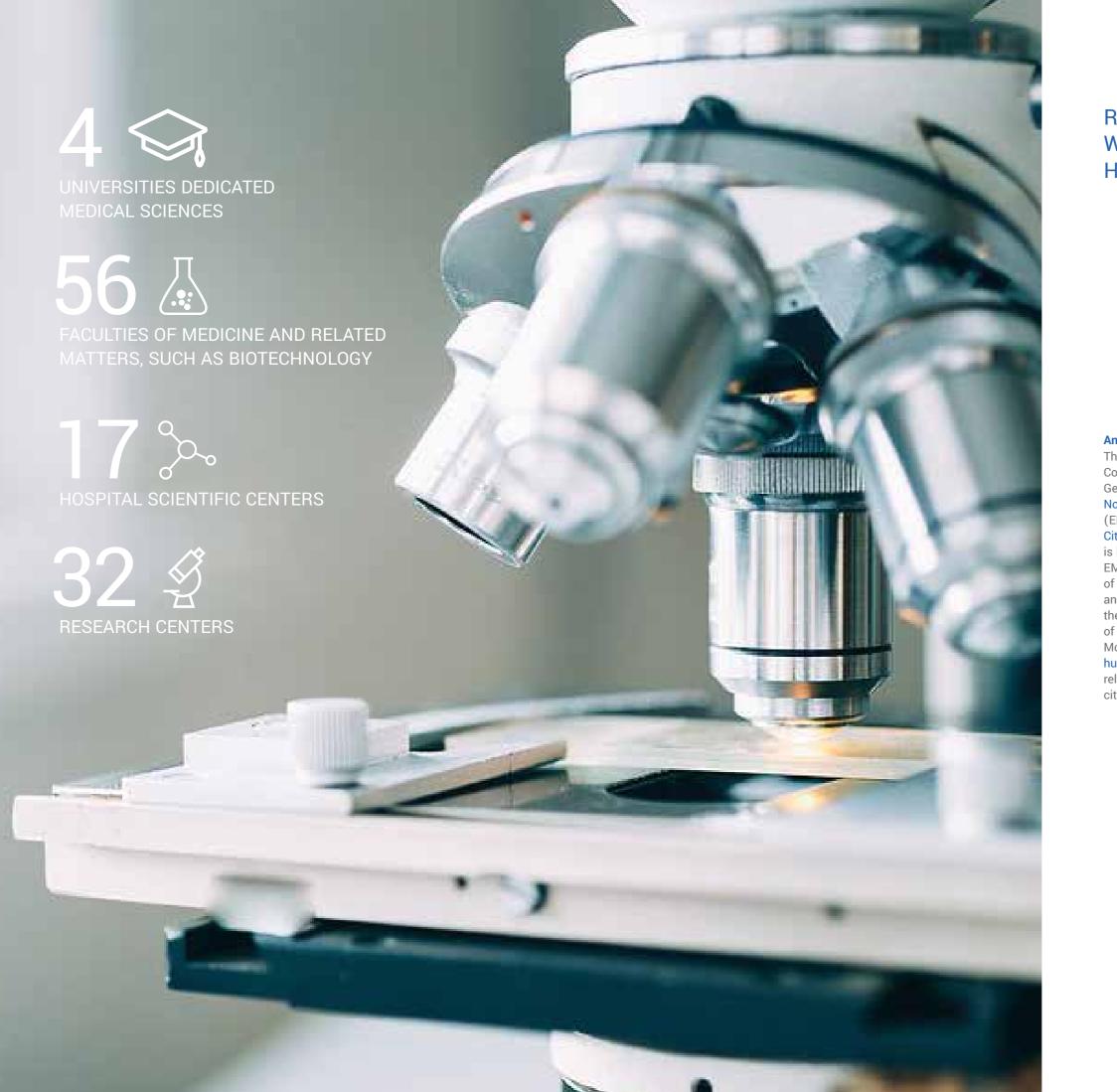
The Italian Medicines Agency (AIFA).

AIFA is one of the first medicines agencies with regulatory functions created in the European Union. AIFA is responsible for clinical trials, assessment and marketing authorization, pharmacovigilance and post-marketing surveillance of medicinal products. AIFA is also in charge of all inspection activities involved in the authorization of plants and laboratories manufacturing raw materials and final products. As a key partner of EMA, national competent authorities, and other European and international organizations (e.g. European Commission, EDQM, WHO), AIFA has adopted a collaborative working model, aimed at harmonizing regulatory approaches in the pharmaceutical sector to safeguard public health. This factor will be of the utmost relevance in EMA's relocation to Milan. The Italian regulator plays a major role in keeping healthcare budgets under control and ensuring prompt access to the market for innovative drugs. AIFA collaborates with an extensive network of top researchers and clinicians from academia, public and private research institutes, hospitals and academic societies as well as patients' associations.

citations, and impact factor.

Milan's scientific and academic expertise in statistics, computer science, information systems, and data engineering will benefit regulators, who increasingly rely on advanced analytics and

'big data'.computer science, information systems, and data engineering.



HUB

The Joint Research Centre (JRC), the European Commission's science and knowledge Directorate General, is based in Ispra (Varese), about 50km North of Milan; the European Food Safety Authority (EFSA) is based in Parma, 120km South-East of the City; and the European Training Foundation (EFT) is based in Turin, 140km to the west. Relocating EMA to Milan would reinforce the effectiveness of the three European bodies operating in science and research, while enhancing and broadening their scientific cooperation in common fields of activity (particularly health, food and nutrition). Moving EMA to Milan would also create a unique hub of scientific networks and collaborations with relevant stakeholders, to the benefit of European citizens.

RELOCATING EMA TO MILANO WILL CREATE AN EU SCIENTIFIC

An EU scientific hub

MILANO IS THE BEST CHOICE FOR EMA STAFF AND THEIR FAMILIES





THE VERY BEST OF ITALY IN THE HEART OF EUROPE

MILANO OFFERS ITALIAN LIFESTYLE

The very best of Italy in the heart of Europe

Quality of life in Milan is among the most glamorous in the world, with high-quality housing at competitive prices, a state-of-the-art health system, a comprehensive network of international schools, a thriving artistic and cultural environment, an outstanding food scene, and an efficient public transport system, including fully developed car- and bike-sharing schemes, to cite just a few of the city's attractions.

In Milan EMA staff and their families would become part of a vibrant expat community, while also integrating seamlessly into the local social fabric, thanks to traditional Italian hospitality.

Real estate market

Milan and its surroundings offer a wide choice of high-quality accommodation at competitive prices. A number of central areas, such as the City Life, Porta Nuova, Garibaldi and Darsena areas, have been recently redeveloped into contemporary commercial and residential neighborhoods. Two-bedroom apartments can be rented for €2,000-€2,500 a month in these central areas, while less expensive accommodation is available in the suburbs.

A variety of accommodation is available within

commuting distance of Milan, notably towards Ispra (Varese), where the European School and the Joint Research Council are located.

Health

Milan offers an excellent health system through a network of 30 public and private hospitals, 12 of them with emergency rooms offering dedicated assistance for foreign patients. Pediatric treatment is available at specialist hospitals (e.g. Mangiagalli Hospital) and at major hospitals, which all have pediatric departments. Milan also has a number of medical centers dedicated to the large expat community living in the city, such as the American International Medical Centre and the International Health Centre. Residents from EU/EFTA member states, as well as third-country nationals with a valid residence permit, are entitled to medical assistance from the Italian National Health Service (SSN), one of the most advanced in the world.

Education

Milan offers a comprehensive network of foreign and international schools. The Deutsche Schule Mailand, the French Lycee Stendhal de Milan and the Swiss School of Milan follow their national curricula, awarding Previous page left: Photo_Isola Neighborhood Previous page right: Photo_Sforza Castle

qualifications that are recognized in both their home countries and Italy.

Eight international schools (i.e. the American School of Milan, Bloom International College, the Sir James Henderson British School of Milan, the Canadian School of Milan, the Collegio San Carlo, the International School of Milan, the Ludum School and the St. Louis School of Milan) offer a full curriculum taught in English, plus a second or third EU language, and award the international baccalaureate, the international diploma granting access to universities in over 80 countries. Milan is also home to the European Bilingual School, which offers a bilingual curriculum in English and Italian.

The European School of Varese (about 50km North of Milan) is attended by over 1,300 students from



47 different nationalities in five language sections (Dutch, English, French, German, and Italian) and awards the European baccalaureate. Two more international schools, awarding the international baccalaureate, are located on the outskirts of Milan: the Monza campus of the International School of Milan (19km North of the city), and the International School of Como (43 km North).

A survey conducted by the Italian Ministry of Education and the City of Milano in June 2017 found out that a total of over 4,500 places will be available for the 2018/19 academic year and nearly 2,300 for the 2019/20 academic year in the foreign and international schools as detailed in the official offer submitted to the EU Council on the 31/07/2017.

Local transportation

The 2013 Sustainable Urban Mobility Plan reshaped Milan's overall mobility, strengthening and extending the public transportation system, through new underground, tram and bus lines, an integrated fare system, and the introduction of the principle of no barriers for disabled people.

Today Milan boasts 4,700 surface public transport stops, able to efficiently serve the 1.3 million residents of the city plus 800,000 daily users and 250,000 visitors during international fairs and major events.

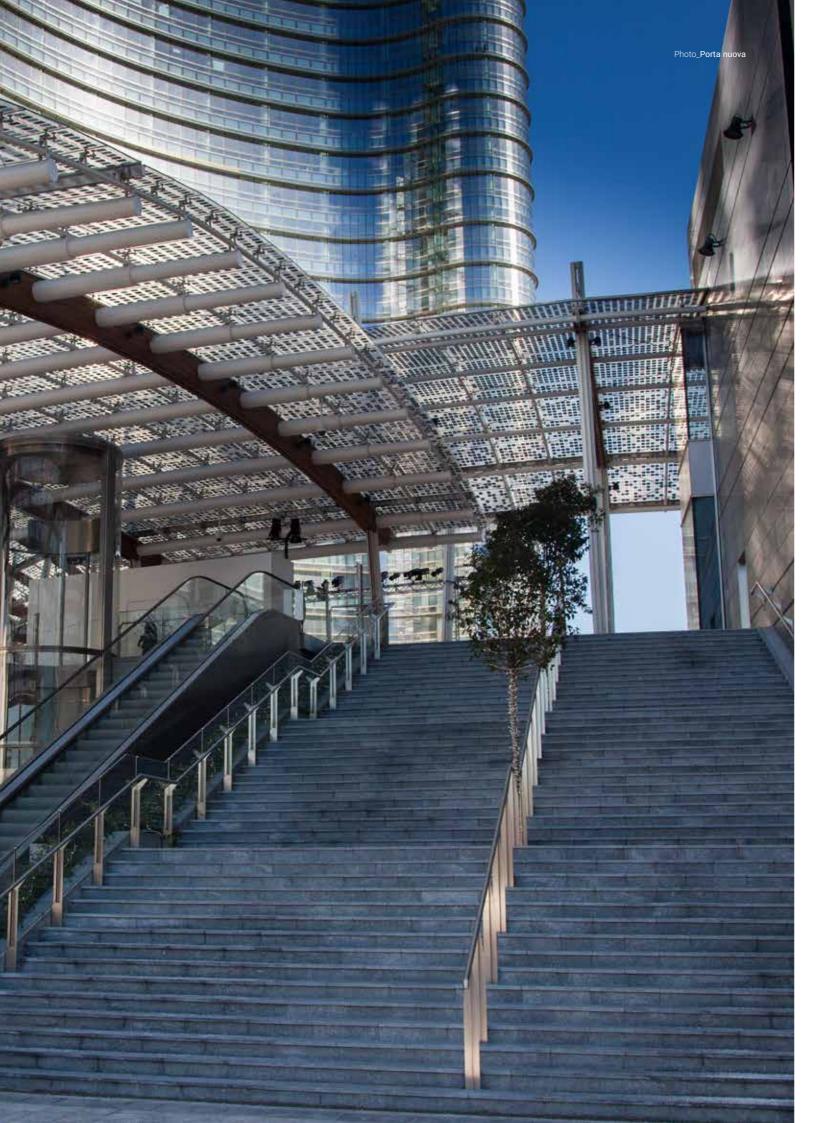
Milan offers 4 metro lines (plus one under construction), covering a total of 96,8km with 113 stations, and 122 bus and tram routes covering over 1,000km. Compared with major European capitals, Milan has competitive public-transport rates, with a single journey costing €1.50. Milan is also leader in promoting new green public transportation. In 2012 a road pricing scheme (Area C) was successfully launched in order to improve living conditions for visitors and those who live, work and study in the city. In 2016 the Area C rules were further tightened, banning all commercial vehicles from access to the city centre from 8am to 10am. Car-sharing is widely used, with over 2,900 free-floating cars, as is the public bike-sharing service with 280 stations, 4,650 bikes and 1,000 electric bikes.

Immunities and privileges

Italy grants to EU and international institution and agencies based within its territory several generous advantages in addition to those fixed by the 1965 Protocol on the Privileges and Immunities of the European Communities.

The comprehensive measures are provided by the Host Agreement and will further facilitate EMA staff relocation to Milan.





Leisure activities

Enjoying a cultural heritage that dates back to the Roman empire, and having been one of the most important cultural and art centers throughout history, Milan remains a yardstick for a modern, sophisticated way of life, offering a safe, tolerant, and open social and cultural environment. In Milan there are 150 art galleries, 28 museums and 37 theatres as well the Teatro alla Scala, the most famous opera theatre in the world. Milan has 54 parks covering a green area of approximately 14,681,400Sq m, as well as other green spaces, including 21 splendid Italian gardens, adding further to the quality of life of its citizens. To discover Milan's superlative touristic offer, please visit the Milan Tourist Board's website at https://www.turismo.milano.it/wps/portal/tur/en. Italy's history and culture make living in Milan a very stimulating experience.

Milan is just around 45 minutes away (by car, bus



and/or train) from the gorgeous big Italian lakes (Lago di Garda, Lago Maggiore, Lago di Como), ideal for bathing, sailing and water-skiing. It is 125km North of the coast of Liguria with its lovely towns of Portofino, Portovenere and Sanremo; and on average, it takes 3 hours by car (less by train) to reach the Adriatic See coast and the seaside of Venice, Rimini and Riccione.

Milan is also 175km East of the luxury ski resorts of Valle d'Aosta, Bormio and Livigno.

- The historic towns of Bergamo, Brescia, Como, Cremona, Lecco, Lodi, Mantua, Pavia, Sondrio, and Varese are just a few kilometres away and, thanks to high-speed rail connections,
- some of the most beautiful and world known Italian cities, like Bologna, Florence, Rome, Turin, Venice, and Verona can be reached in less than three hours to spend several enjoyable weekends.





IMPRESSIVE ECONOMIC STRENGTH

MILANO OFFERS CAREER **OPPORTUNITIES**

Milan has always been considered the economic capital of Italy, being also one of the top leading European and international town in term of Gross Domestic Product (GDP).

In 2016 the Milan metropolitan area had a GDP of €153 billion (higher than the national GDP of 11EU Member States and accounting for 12% of Italy's GDP), while the Lombardy Region (the Milan regional area) had a GDP of €359 billion (roughly a quarter of the country's total and higher than the national GDP of 17 EU Member States). Milan is remarkably efficient in financial and banking services, as well as in engineering, communication, manufacturing, energy, and basic and applied research and innovation.

The city also plays an unrivalled leading role in the industrial design and in the fashion industry. Reflecting its centrality to the European continent, nearly 3,000 multinational companies (with 180,000 employees and a yearly turnover of €170 billion) have chosen Milan as their base from which to manage their operations in Italy, Europe and the Mediterranean.

Several career opportunities are readily available also for non-Italian-speaking workers, especially for skilled international workers like EMA staff's family members and/or partners. The EMA staff dedicated welcome-teams and help desk will grant all needed assistance.

EMA MILANO.

www.emamilano.eu

EMA help-desk weekdays from 9.30 a.m to 5.00 p.m. CET +44 (0)20 7312 2211/2258 londra.emamilano@esteri.it





